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MS-302/HR-2303

Human Resource Development

(मानव संसाधन विकास)

Master of Business Administration /
P.G. Diploma in Marketing Management
(MBA-10/12/13/16/17/PGDHRM-10/16/17 / MHAB-11)

3rd/1st Semester, Examination, 2019 (June)

Time: 3 Hours] Max. Marks: 80

Note: This paper is of Eighty (80) marks divided into three (03) sections A, B and C. Attempt the questions contained in these sections according to the detailed instructions given therein.

SECTION-A

(Long Answer Type Questions)

Note: Section 'A' contains four (04) long answer type questions of Nineteen (19) marks each. Learners are required to answer any two (02) questions only.

 $(2 \times 19 = 38)$

1. "HRD is nothing but looking at the development of manpower of an organisation in the light of its requirements." Explain.

- 2. Discuss the means of managing technological changes in work organisation and briefly describe the factors which facilitate developing the change in the mindset.
- **3.** Define organisational development and discuss its operational goals. Explain various phases of organisational development with suitable examples.
- **4.** Discuss the role, skills and qualities of HRD professionals in India.

SECTION-B

(Short Answer Type Questions)

Note: Section 'B' contains eight (08) short answer type questions of eight (08) marks each. Learners are required to answer any four (04) questions only. (4×8=32)

- **1.** What is quality of work life?
- **2.** Define Total Quality Management.
- **3.** Explain the steps involved in career planning.
- **4.** Trace the evolution of HRD as a management philosophy.
- **5.** Highlight the relative merits and demerits of management development techniques.
- **6.** What is organisational change? Explain its types.

- **7.** Write short notes on :
 - (i) Business games.
 - (ii) In-basket exercise.
 - (iii) Multiple management.
- **8.** Differentiate between training and development and discuss the significance of development for an organisation.

SECTION-C

(Objective Type Questions)

Note : Section 'C' contains ten (10) objective type questions of one (01) mark each. All the questions of this section are compulsory. $(10 \times 1 = 10)$

- **1.** The vast majority of people work to support their families.
- **2.** Reengineering implies a slow and steady change in organisation.
- **3.** Human resource departments are line departments.
- **4.** The point system is applicable only to key jobs.
- **5.** The time needed to complete every task in the job is called "Job Cycle".
- **6.** Development focuses more on the employees' personal growth.

- **7.** Workers participation in management in India is a novel idea, imported from outside.
- **8.** Human capital can be managed in the way organisation manage jobs, products and technologies.
- **9.** A well-designed strategy can fail if sufficient attention is not paid to the Human Resource Department.
- **10.** HRD is an amalgamation of ideas, concepts, principles and practices drawn from a number of soft sciences.