## S-870

Total Pages: 3 Roll No. -----

### **MS-303**

# Organizational Change and Development Master of Business Administration (MBA)

3<sup>rd</sup> Semester, Examination 2022(Dec.)

Time: 2 Hours Max. Marks: 70

Note: This paper is of Seventy (70) marks divided into two (02) Sections A and B. Attempt the questions contained in these sections according to the detailed instructions given therein.

#### Section - A

(Long Answer – type questions)

Note: Section 'A' contains Five (05) long-answer-type questions of Nineteen (19) marks each. Learners are required to answer any two (02) questions only.

 $[2 \times 19 = 38]$ 

P.T.O.

- Q.1. Define and describe the concept of change. Briefly discuss the phases of planned change, with examples.
- Q.2. How did (OD) Organisation Development evolve? Explain with reference to Second Generation OD.
- Q.3. Describe the techniques of improving Quality of Work Life and the factors which help in judging the Quality of Work life. Give examples.
- Q.4. Discuss various strategies for team building for organizational changes.
- Q.5. What is a learning organisation? What are the characteristics of a learning organisation.

#### Section - B

### (Short-answer-type questions)

Note: Section 'B' contains Eight (08) short-answer-type questions of Eight (08) marks each. Learners are required to answer any Four (04) questions only.

$$[4 \times 8 = 32]$$

- Q.1. Discuss the competencies required for a change agent?

  Discuss.
- Q.2. Briefly explain the advantages and the disadvantages of the organisational restructuring.
- Q.3. Explain the techniques of comprehensive and structural interventions.
- Q.4. Identify the ethical issues in organisational Development.
- Q.5. Explain Grid Training. What is Gestalt OD?
- Q.6. Write a short note on future of organizational development.
- Q.7. Write a short note on TQM and Quality Circles.
- Q.8. Discuss the changes occurring in culture & process design of organizations.

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