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#### MS-201/CP-3001

## **Business Policy and Strategic Management/ Strategic Management**

Master of Business Administration (MBA-10/12/13/16/17)

3<sup>rd</sup> and 5<sup>th</sup> Semester, Examination-2019

Time: 3 Hours Max. Marks: 80

Note - This Paper is of Eighty (80) marks divided into two (02) Sections A and B. Attempt the Questions contained in these sections according to the detailed instructions given therein.

## Section - A (Long-Answer-Type Questions)

Note - Section 'A' contains Five (05) long-answer-type questions of Fifteen (15) marks each. Learners are required to answer any Three (03) questions only.

 $(3 \times 15 = 45)$ 

1. What are the various levels of strategy? Do you think that the various levels of strategy are interacting?

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- 2. "An appropriate organization structure is important for implementing strategy successfully." In view of this statement, elucidate and explain the nature of interaction between strategy and structure.
- 3. What points need to be considered while using a particular method or technique for environmental scanning?
- 4. Briefly explain the factors which contribute towards the success of a strategic alliance. Illustrate with a recent example of strategic alliance.
- 5. What are the different types of strategies under these corporate level strategies;
  - a) Stability
  - b) Expansion
  - c) Retrenchment
  - d) Combination

# **Section - B**(Short-Answer-Type Questions)

Note - Section 'B' contains Eight (08) short-answertype questions of Seven (07) marks each. Learners are required to answer any Five (05) questions only.

 $(5 \times 7 = 35)$ 

#### Briefly discuss any five (05) of the following:

- 1. Purpose of strategic Management.
- 2. Nature of Strategy.
- 3. Roles that CEO play in Strategic Management.
- 4. Importance of objectives setting in Strategic Management.
- 5. Analysis of Competition in an Industry: Five Forces Model.
- 6. Principles of Blue Ocean Strategy.
- 7. Cooperative Strategies and Competitive Advantage.
- 8. Need for Developing Contingency Strategies.